

Integrated Micro-Electronics, Inc.

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April 29, 2019

Securities and Exchange Commission

SEC Building, EDSA, Mandaluyong City

Attention: Ms. Justina F. Callangan

Director, Corporation & Finance Department

Philippine Stock Exchange

Philippine Stock Exchange Plaza Ayala Triangle, Ayala Avenue, Makati City

Attention: Ms. Janet A. Encarnacion

Head, Disclosure Department

Subject: IMI Revenues at US\$323 Million in First Quarter of 2019

Integrated Micro-Electronics, Inc. (IMI) opened the year with first quarter consolidated revenues of US\$323 million (P16.61 billion), relatively flat compared to last year. Margins remain constrained by global market slowdown due to the fallout from the trade wars, political uncertainty in the UK and the ongoing electronic component shortage. Gross profit for Q1 is at US\$29.1 million with margins declining to 9.0% from 10.6% last year. The company ended the quarter with US\$335,000 net income (P16.69 million) versus last year's net income of US\$5.6M.

Please refer to the attached press release. Thank you!

Very truly yours,

JEROME S. TAN
Chief Finance Officer



IMI Revenues at US\$323 Million in First Quarter of 2019

April 29, 2019, Laguna, Philippines — Integrated Micro-Electronics, Inc. (IMI) opened the year with first quarter consolidated revenues of US\$323 million (P16.61 billion), relatively flat compared to last year. Margins remain constrained by global market slowdown due to the fallout from the trade wars, political uncertainty in the UK and the ongoing electronic component shortage. Gross profit for Q1 is at US\$29.1 million with margins declining to 9.0% from 10.6% last year. The company ended the quarter with US\$335,000 net income (P16.69 million) versus last year's net income of US\$5.6M.

IMI continues to grow its target business segments — automotive, industrial, and aerospace which comprise 77% of total revenues for the quarter. Automotive at US\$168 million, grew 27%. Industrial at US\$68M, grew 10%. Aerospace, which IMI entered through the acquisition of STI, is now at US\$13M, a growth of 6% from last year. However, consumer and telecom segment declined by 59 percent and 12 percent, respectively, due to delays in new project awards and China economic slowdown.

Gilles Bernard, IMI President and Chief Operating Officer, said "Despite the unfavorable business climate, IMI remains committed to our assurance of highest quality and on-time delivery for all our business partners." Aside from elevated raw materials costs, tight supplies of electronics components raised the need for expedited production cycles and expensive freight deliveries to maintain IMI's top-level standards. "As we continue to address the short-term challenges in our supply markets, we remain aggressive in executing our efficiency initiatives to align our cost structure with uncertain external environment and ensure the stability of all our businesses," Bernard added.

Arthur Tan, IMI Chief Executive Officer, stated "Long and healthy relationships with our key customers have enabled us to open discussions to mitigate financial headwinds on IMI as we weather the global component issue. Having positioned ourselves as a top provider of high complexity technology solutions, we are poised to rebound quickly on both revenue and profitability aspects as our investments in the past years come to full utilization." IMI has utilized US\$180M for capital expenditures in the past three years, a significant portion of which was spent to support development of high-tech businesses and the opening of new operating sites that expanded its manufacturing footprint to Serbia and Japan.

About IMI

Integrated Micro-Electronics Inc. (IMI), the manufacturing arm of AC Industrial Technology Holdings, Inc., a wholly-owned subsidiary of Ayala Corporation, is among the leading global manufacturing solutions expert in the world. IMI now ranks 17th in the list of top 50 EMS providers in the world by the Manufacturing Market Insider (March 2019 edition), based on 2018 revenues. In the automotive market, it is the 5th largest EMS provider in the world per New Venture Research.

IMI specializes in highly reliable and quality electronics for long product life cycle segments such as automotive, industrial electronics and more recently, the aerospace market.

From its 21 manufacturing plants across 10 different countries, IMI provides engineering, manufacturing, and support and fulfillment capabilities to diverse industries globally.

For more information, visit www.global-imi.com.

UNAUDITED INTERIM CONSOLIDATED BALANCE SHEET AS OF MARCH 31, 2019

(With Comparative Audited Figures as of December 31, 2018) (In thousands)

ASSETS Current Assets 139,187 \$108,534 Receivables - net 303,428 311,904 Contract assets 67,412 63,484 Inventories 182,573 192,663 Other current assets 23,091 20,824 Total Current Assets 715,691 697,409 Noncurrent Assets Property, plant and equipment - net 195,529 196,828 Goodwill 141,097 140,399 Intangible assets - net 28,854 29,821 Right-of-use assets 21,467 9,821 Financial assets at FVOCI 1,150 1,076 Deferred tax assets 1,254 3,156 Other noncurrent Assets 394,526 379,735 Total Noncurrent Assets 394,526 379,736 Total Noncurrent Existing terms assets \$1,110,217 \$1,077,145 LIABILITIES AND EQUITY Current politidities - 1,831 Accounts payable and accrued expenses \$252,254 \$291,175 Contract liabilities		(Unaudited) Mar 31, 2019	(As Restated) Dec 31, 2018
Cash and cash equivalents \$139,187 \$108,534 Receivables - net 303,428 311,904 Contract assets 67,412 63,484 Inventories 182,573 192,663 Other current assets 23,091 20,824 Total Current Assets 715,691 697,409 Noncurrent Assets Property, plant and equipment - net 195,529 196,828 Goodwill 141,097 140,399 Intangible assets - net 28,854 29,821 Right-of-use assets 21,467 - Financial assets at FVOCI 1,150 1,076 Deferred tax assets 1,254 3,156 Other noncurrent assets 5,175 8,456 Total Noncurrent Assets 334,526 379,736 Total Noncurrent Assets \$1,110,217 \$1,077,145 LIABILITIES AND EQUITY Current Liabilities Accounts payable and accrued expenses \$252,254 \$291,175 Contract liabilities 3,047 29,805	ASSETS		
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Inventories 182,573 192,663 Other current assets 23,091 20,824 Total Current Assets 715,691 697,409 Noncurrent Assets Property, plant and equipment - net Goodwill 195,529 196,828 Goodwill 141,097 140,399 Intangible assets - net 28,854 29,821 Right-of-use assets 21,467 - Financial assets at FVOCI 1,150 1,076 Deferred tax assets 1,254 3,156 Other noncurrent assets 5,175 8,456 Total Noncurrent Assets 394,526 379,736 **Current Liabilities** Accounts payable and accrued expenses \$252,254 \$291,175 Contract liabilities - 1,831 Loans and trust receipts payable 123,408 136,339 Other financial liabilities 30,047 29,805 Current portion of long-term debt 61,370 63,432 Income tax payable 1,833 3,531 Total Current Liabilities <t< td=""><td>Receivables - net</td><td></td><td>311,904</td></t<>	Receivables - net		311,904
Other current assets 23,091 20,824 Total Current Assets 715,691 697,409 Noncurrent Assets 90,000 196,529 196,828 Goodwill 141,097 140,399 196,828 Goodwill Intangible assets - net 28,854 29,821 Right-of-use assets 21,467 Financial assets at FVOCI 1,150 1,076 1,076 1,076 1,254 3,156 3,156 3,156 3,156 3,156 3,156 3,156 3,156 3,156 3,156 3,150 3,100 3,150 3,150 3,150 3,150 3,150 3,150 3,150 3,150 3,150 3,100 3,150 3,150 3,100 3,150 3,100 3,150 3,100 3,150 3,150 3,150 3,150 3,150 <td>Contract assets</td> <td></td> <td></td>	Contract assets		
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Deferred tax assets 1,254 3,156 Other noncurrent assets 5,175 8,456 Total Noncurrent Assets 394,526 379,736 **Interval Noncurrent Assets \$1,110,217 \$1,077,145 **LIABILITIES AND EQUITY **Current Liabilities Accounts payable and accrued expenses \$252,254 \$291,175 Contract liabilities - 1,831 Loans and trust receipts payable 123,408 136,339 Other financial liabilities 30,047 29,805 Current portion of long-term debt 61,370 63,432 Income tax payable 1,833 3,531 Total Current Liabilities 468,912 526,113 Noncurrent Liabilities 40,983 124,543 Net retirement liabilities 4,154 4,233 Deferred tax liabilities 6,528 6,356 Lease liabilities 6,528 6,356 Lease liabilities 21,552 67 Other noncurrent Liabilities 3,268 5,250 Total Noncurrent Liab	Right-of-use assets	21,467	_
Other noncurrent assets 5,175 8,456 Total Noncurrent Assets 394,526 379,736 \$1,110,217 \$1,077,145 LIABILITIES AND EQUITY Current Liabilities Accounts payable and accrued expenses \$252,254 \$291,175 Contract liabilities - 1,831 Loans and trust receipts payable 123,408 136,339 Other financial liabilities 30,047 29,805 Current portion of long-term debt 61,370 63,432 Income tax payable 1,833 3,531 Total Current Liabilities 468,912 526,113 Noncurrent portion of long-term debt 140,983 124,543 Net retirement liabilities 4,154 4,233 Deferred tax liabilities 4,154 4,233 Deferred tax liabilities 6,528 6,356 Lease liabilities 21,552 67 Other noncurrent liabilities 3,268 5,250 Total Noncurrent Liabilities 176,485 140,449	Financial assets at FVOCI	1,150	1,076
Total Noncurrent Assets 394,526 379,736 \$1,110,217 \$1,077,145 LIABILITIES AND EQUITY Current Liabilities Accounts payable and accrued expenses \$252,254 \$291,175 Contract liabilities - 1,831 Loans and trust receipts payable 123,408 136,339 Other financial liabilities 30,047 29,805 Current portion of long-term debt 61,370 63,432 Income tax payable 1,833 3,531 Total Current Liabilities 468,912 526,113 Noncurrent Liabilities 40,983 124,543 Net retirement liabilities 4,154 4,233 Deferred tax liabilities 4,154 4,233 Deferred tax liabilities 6,528 6,356 Lease liabilities 21,552 67 Other noncurrent liabilities 3,268 5,250 Total Noncurrent Liabilities 176,485 140,449	Deferred tax assets		
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LIABILITIES AND EQUITY Current Liabilities Accounts payable and accrued expenses \$252,254 \$291,175 Contract liabilities - 1,831 Loans and trust receipts payable 123,408 136,339 Other financial liabilities 30,047 29,805 Current portion of long-term debt 61,370 63,432 Income tax payable 1,833 3,531 Total Current Liabilities 468,912 526,113 Noncurrent Liabilities 140,983 124,543 Net retirement liabilities 4,154 4,233 Deferred tax liabilities 4,154 4,233 Deferred tax liabilities 6,528 6,356 Lease liabilities 21,552 67 Other noncurrent liabilities 3,268 5,250 Total Noncurrent Liabilities 176,485 140,449	Total Noncurrent Assets	394,526	379,736
Current Liabilities Accounts payable and accrued expenses \$252,254 \$291,175 Contract liabilities - 1,831 Loans and trust receipts payable 123,408 136,339 Other financial liabilities 30,047 29,805 Current portion of long-term debt 61,370 63,432 Income tax payable 1,833 3,531 Total Current Liabilities 468,912 526,113 Noncurrent portion of long-term debt 140,983 124,543 Net retirement liabilities 4,154 4,233 Deferred tax liabilities 6,528 6,356 Lease liabilities 21,552 67 Other noncurrent liabilities 3,268 5,250 Total Noncurrent Liabilities 176,485 140,449		\$1,110,217	\$1,077,145
Noncurrent Liabilities Noncurrent portion of long-term debt 140,983 124,543 Net retirement liabilities 4,154 4,233 Deferred tax liabilities 6,528 6,356 Lease liabilities 21,552 67 Other noncurrent liabilities 3,268 5,250 Total Noncurrent Liabilities 176,485 140,449	Current Liabilities Accounts payable and accrued expenses Contract liabilities Loans and trust receipts payable Other financial liabilities Current portion of long-term debt Income tax payable	123,408 30,047 61,370 1,833	1,831 136,339 29,805 63,432 3,531
Noncurrent portion of long-term debt 140,983 124,543 Net retirement liabilities 4,154 4,233 Deferred tax liabilities 6,528 6,356 Lease liabilities 21,552 67 Other noncurrent liabilities 3,268 5,250 Total Noncurrent Liabilities 176,485 140,449		400,912	520,113
Net retirement liabilities 4,154 4,233 Deferred tax liabilities 6,528 6,356 Lease liabilities 21,552 67 Other noncurrent liabilities 3,268 5,250 Total Noncurrent Liabilities 176,485 140,449		140.983	124.543
Deferred tax liabilities 6,528 6,356 Lease liabilities 21,552 67 Other noncurrent liabilities 3,268 5,250 Total Noncurrent Liabilities 176,485 140,449	, ,	,	
Lease liabilities 21,552 67 Other noncurrent liabilities 3,268 5,250 Total Noncurrent Liabilities 176,485 140,449			
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Total Noncurrent Liabilities 176,485 140,449			

(Forward)

	(Unaudited) Mar 31, 2019	(As Restated) Dec 31, 2018
EQUITY		
Equity Attributable to Equity Holders of the Parent Company		
Capital stock - common	\$42,654	\$42,648
Deposit for future subscription	60,000	_
Subscribed capital stock	787	815
Additional paid-in capital	146,352	146,513
Subscriptions receivable	(3,233)	(3,403)
Unappropriated retained earnings	238,305	237,970
Treasury stock	(1,013)	(1,013)
Other components of equity	(1,046)	(1,096)
Cumulative translation adjustment	(18,716)	(13,208)
Remeasurement losses on defined benefit plans	(6,236)	(6,236)
	457,854	402,990
Equity Attributable to Non-controlling Interests in		
Consolidated Subsidiaries	6,966	7,593
Total Equity	464,820	410,583
	\$1,110,217	\$1,077,145

UNAUDITED INTERIM CONSOLIDATED STATEMENTS OF INCOME FOR THE THREE MONTHS ENDED MARCH 31, 2019 AND 2018 (In thousands, except Earnings per Share)

	Unaudited 2019 Jan to Mar	Unaudited 2018 Jan to Mar
REVENUES FROM CONTRACTS WITH		
CUSTOMERS	\$323,049	\$325,790
COST OF SALES	293,914	290,595
GROSS PROFIT	29,135	35,195
OPERATING EXPENSES	(25,461)	(26,209)
OTHERS - Net		
Interest and bank charges	(3,272)	(3,305)
Foreign exchange gains (losses)	(740)	2,427
Interest income	92	83
Miscellaneous income (expense) - net	1,525	(116)
INCOME BEFORE INCOME TAX	1,279	8,075
PROVISION FOR INCOME TAX	(1,571)	(2,257)
NET INCOME (LOSS)	(\$292)	\$5,818
Not become (Leas) Attributely to		
Net Income (Loss) Attributable to:	¢225	¢ E
Equity holders of the Parent Company Non-controlling interests	\$335 (627)	\$5,557 261
Non-controlling interests	(\$292)	<u>201</u> \$5,818
	(\$232)	φ5,616
Earnings Per Share:		
Basic and diluted	\$0.0002	\$0.003

UNAUDITED INTERIM CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME

FOR THE THREE MONTHS ENDED MARCH 31, 2019 AND 2018 (In thousands)

	Unaudited 2019 Jan to Mar	Unaudited 2018 Jan to Mar
NET INCOME FOR THE PERIOD	(\$292)	\$5,818
OTHER COMPREHENSIVE INCOME (LOSS)		
Other comprehensive income (loss) to be reclassified		
to profit or loss in subsequent periods: Exchange differences arising from translation of		
foreign operations	(5,507)	4,565
Other comprehensive income (loss) not to be reclassified	()	,
into profit or loss in subsequent periods:		
Fair value changes on financial assets at FVOCI – net of tax	50	111
net or tax	50 (5,457)	111 4,676
	(3,431)	4,070
TOTAL COMPREHENSIVE INCOME (LOSS) FOR THE		
PERIOD	(\$5,749)	\$10,494
Total Cammahanaina luaama (Lasa) Attaihutahla ta		
Total Comprehensive Income (Loss) Attributable to: Equity holders of the Parent Company	(\$5,122)	\$10,233
Non-controlling interests	(627)	261
y	(\$5,749)	\$10,494

UNAUDITED INTERIM CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY

FOR THE THREE MONTHS ENDED MARCH 31, 2019, AND 2018 (In thousands)

						Attributable to	Equity Holders of	of the Parent Compan	у				
		Other Comprehensive Income (Loss)											
		Deposit for	Subscribed	Additional				Other		Remeasurement			
	Capital Stock - Common	Future subscription	Capital Stock	Paid-in Capital	Subscriptions Receivable	Retained Earnings	Treasury Stock	Components of Equity	Cumulative Translation		Attributable to Non-controlling		
<u> </u>									Adjustment	plans	Interests	Total	
Balances at January 1, 2019	\$42,648	\$-	\$815	\$146,513	(\$3,403)	\$236,290	(\$1,013)	(\$1,096)	(\$12,894)	(\$6,236)	\$4,812	\$406,436	
Effect of finalization of business combination	_	-	-	_	-	1,680	-	_	(314)	-	2,781	4,147	
Balances at January 1, 2019, as restated	42,648	-	815	146,513	(3,403)	237,970	(1,013)	(1,096)	(13,208)	(6,236)	7,593	410,583	
Issued shares during the period	6	-	(6)	_	_	-	-	-		-	_	_	
Deposit for future subscription	_	60,000	-	_	_	-	_	_	-	-	_	60,000	
Refund on subscriptions	_	-	-	_	(13)	-	-	_	_	-	_	(13)	
Forfeitures during the period	-	-	(22)	(161)	183	-	-	-	-	-	-		
	42,654	60,000	787	146,352	(3,233)	237,970	(1,013)	(1,096)	(13,208)	(6,236)	7,593	470,570	
Net income	-	-	-	_	-	335	_	-	-	-	(627)	(292)	
Other comprehensive income (loss)	_	-	_	_	_	-	_	50	(5,508)	-	-	(5,458)	
Total comprehensive income (loss)	-	-	-	_	-	335	_	50	(5,508)	-	(627)	(5,750)	
Balances at March 31, 2019	\$42,654	\$60,000	\$787	\$146,352	(\$3,233)	\$238,305	(\$1,013)	(\$1,046)	(\$18,716)	(\$6,236)	\$6,966	\$464,820	

	Attributable to Equity Holders of the Parent Company										
	Other Comprehensive Income (Loss)										
	Capital Stock - Common	Subscribed Capital Stock	Additional Paid-in Capital	Subscriptions Receivable	Retained Earnings	Treasury Stock	Other Components of Equity	Cumulative Translation Adjustment	Remeasurement losses on defined benefit plans	Attributable to Non-controlling Interests	Total
Balances at January 1, 2018	\$35,710	\$1,058	\$58,121	(\$5,352)	\$194,500	(\$1,013)	\$454	(\$2,302)	(\$7,437)	\$3,091	\$276,594
Cumulative catch-up adjustment due to adoption of PFRS 9											
and 15	_	-	-	_	4,896	-	-	-	-	296	5,192
Balances at January 1, 2018, adjusted	35,710	1,058	58,121	(5,352)	200,913	(1,013)	454	(2,302)	(7,437)	3,151	281,786
Issued shares during the period	172	(172)	· -	` -	· -	· · · -	-	· · · -	· · · -	· -	· -
Issued shares from stock rights offer	6,718	-	89,213	_	_	_	_	_	_	_	95,931
Cost of share-based payments	· -	_	10	_	_	_	_	_	_	_	10
Collections on subscriptions	-			935	-	_	-	-	-	_	935
Forfeitures during the period	_	(13)	(134)	147	_	_	_	_	_	_	_
Cash dividends	-	`-	` -	-	(10,131)	_	-	-	-	_	(10,132)
	42,600	873	147,210	(4,270)	189,265	(1,013)	454	(2,302)	(7,437)	3,871	\$368,530
Net income	-	-	-	-	5,557	-	-	-	-	261	5,818
Other comprehensive income	-	-	-	-	· -	-	111	4,565	-	-	4,676
Total comprehensive income	-	-	-	-	5,557	-	111	4,565	-	261	10,494
Balances at March 31, 2018	\$42,600	\$873	\$147,210	(\$4,270)	\$194,822	(\$1,013)	\$565	\$2,263	(\$7,437)	\$3,412	\$379,025

	Attributable to Equity Holders of the Parent Company										
	Other Comprehensive Income (Loss)										
	0 11 101 1	Subscribed	Additional			_	Other		Remeasurement		
	Capital Stock - Common	Capital Stock	Paid-in Capital	Subscriptions Receivable	Retained Earnings	Treasury Stock	Components of Equity	Cumulative Translation Adjustment	losses on defined benefit plans	Attributable to Non-controlling Interests	Total
Balances at January 1, 2018 Cumulative catch-up adjustment due to adoption of	\$35,710	\$1,058	\$58,121	(\$5,352)	\$194,500	(\$1,013)	\$454	(\$2,538)	(\$7,437)	\$3,091	\$276,594
PFRS 9 and 15	_	-	_	-	6,413	-	(1,753)	_	_	295	4,955
Balances at January 1, 2018, adjusted	35,710	1,058	58,121	(5,352)	200,913	(1,013)	(1,299)	(2,538)	(7,437)	3,386	281,549
Issued shares during the year	220	(220)	· -	· · · -	· -	· · · -	· · · -	-	-	· -	· -
Issued shares from stock rights offer	6,718	-	89,213	-	-	-	-	-	-	-	95,931
Transaction costs on shares issuance	_	_	(661)	_	-	-	-	_	_	_	(661)
Cost of share-based payments	_	-	29	-	-	-	-	-	-	-	29
Collections on subscriptions	-			1,737	-	-	-	-	-	_	1,737
Forfeitures during the year Increase in non-controlling interest due to acquisition	-	(23)	(189)	212	-	-	-	-	-	-	-
of a subsidiary during the year	-	-	-	_	-	-	-	-	-	536	536
Effect of finalization of business combination	_	-	-	-	-	-	-	-	-	(51)	(51)
Cash dividends	-	-	-	-	(10,130)	-	-	-	-	-	(10,130)
	42,648	815	146,513	(3,403)	190,783	(1,013)	(1,299)	(2,538)	(7,437)	3,871	368,940
Net income	_	-	_	-	45,507	_	-	_	-	2,344	47,851
Other comprehensive income (loss)	_	-	_	-	· -	-	203	(10,356)	1,201	(1,403)	(10,355)
Total comprehensive income (loss)	-	-	_	_	45,507	_	203	(10,356)	1,201	941	37,496
Balances at December 31, 2018	\$42,648	\$815	\$146,513	(\$3,403)	\$236,290	(\$1,013)	(\$1,096)	(\$12,894)	(\$6,236)	\$4,812	\$406,436

UNAUDITED INTERIM CONSOLIDATED STATEMENTS OF CASH FLOWS FOR THE THREE MONTHS ENDED MARCH 31, 2019 AND 2018 (In thousands)

(In thousands)	Unaudited 2019 Jan to Mar	Unaudited 2018 Jan to Mai
CASH FLOWS FROM OPERATING ACTIVITIES		
Income before income tax	\$1,279	\$8,075
Adjustments for:	Ψ1,213	ψ0,010
Depreciation of property, plant and equipment	9,100	7,704
Interest expense	2,994	3,178
Amortization of intangible assets	1,615	1,187
Unrealized foreign exchange losses (gains)	745	(1,108)
Mark-to-market loss on derivatives	157	801
Interest income	(92)	(83)
Gains on sale of property, plant and equipment	(46)	(13)
Cost of share-based payments	_	10
Operating income before working capital changes	15,752	19,751
Changes in operating assets and liabilities:	.0,.02	10,701
Decrease (increase) in:		
Loans and receivables	8,836	(3,426)
Contract asset	(3,928)	(5,901)
Inventories	9,540	(14,732)
Other current assets	(2,410)	(8,424)
Increase (decrease) in:	(=,)	(0, 12 1)
Accounts payable and accrued expenses	(31,420)	1,744
Retirement liabilities	(79)	353
Advances from customers	-	(641)
Accrued rent	_	(4)
Net cash used in operations	(3,709)	(11,280)
ncome tax paid	(3,101)	(1,875)
nterest paid	(3,754)	(2,763)
Interest received	92	83
Net cash used in operating activities	(10,472)	(15,835)
CASH FLOWS FROM INVESTING ACTIVITIES		
Acquisition of:		
Property, plant and equipment	(10,037)	(14,662)
Intangible assets	(107)	(280)
Capitalized development costs	(737)	(2,079)
Proceeds from sale of property, plant and equipment	111	43
Advances from third party	(11,541)	_
Decrease in other noncurrent assets	3,281	104
Net cash used in investing activities	(19,030)	(16,874)
	(- / /	(- / - /
CASH FLOWS FROM FINANCING ACTIVITIES	00.000	
Proceeds from preferred shares subscription	60,000	47.004
Availment of loans	2,666	17,984
Payment of loans	(569)	(2,252)
Collections of subscriptions receivable	(13)	936
Settlement of derivatives	143	(30)
Dividends paid to equity holders of the Parent Company	-	(10,131)
Proceeds from stock rights offering	(4.007)	95,931
Decrease in other noncurrent liabilities	(1,897)	(182)
Net cash provided by financing activities	60,330	102,256
NET FOREIGN EXCHANGE DIFFERENCE IN CASH AND CASH EQUIVALENTS	(175)	(48)
NET INCREASE IN CASH AND CASH EQUIVALENTS	30,653	69,499
CASH AND CASH EQUIVALENTS AT JANUARY 1	108,534	90,627
	* · · · · ·	

\$139,187

\$160,126

CASH AND CASH EQUIVALENTS AT MARCH 31