

9M 2019 Analyst Briefing

October 30, 2019 33rd Floor, Ming and Sung Conference Room, Philam Tower, 8767 Paseo De Roxas, Makati City



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Operating Environment



Global Economy

	2018	201	9	2020
World	3.6	3.0		3.4
Advanced economies	2.3	1.7		1.7
US	2.9	2.4		2.1
Euro Area	1.9	1.2		1.4
Germany	1.5	0.5		1.2
France	1.7	1.2		1.3
Japan	0.8	0.9		0.5
China	6.6	6.1		5.8
Emerging & developing economies	4.5	3.9		4.6

DARK CLOUDS OVER GLOBAL ECONOMY

RISING TRADE BARRIERS

and growing geopolitical tensions

TRADE & INVESTMENT

continue to hold off

CONTRACTING OF AUTOMOTIVE INDUSTRY

disruptions to new standards in the Euro area and China



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Purchasing Managers' Indices

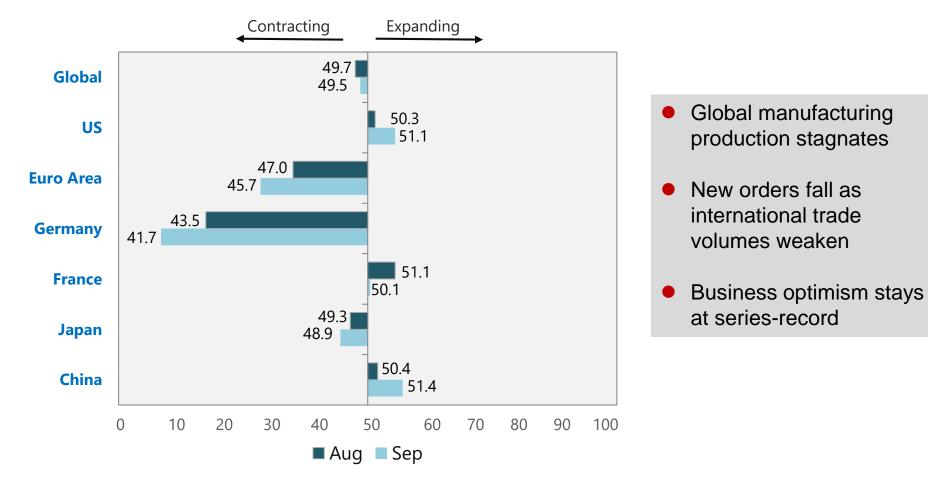
PMIs in all sectors have fallen into contraction with the steepest decline in cars





Manufacturing PMI

Global Manufacturing PMI is still in contraction mode

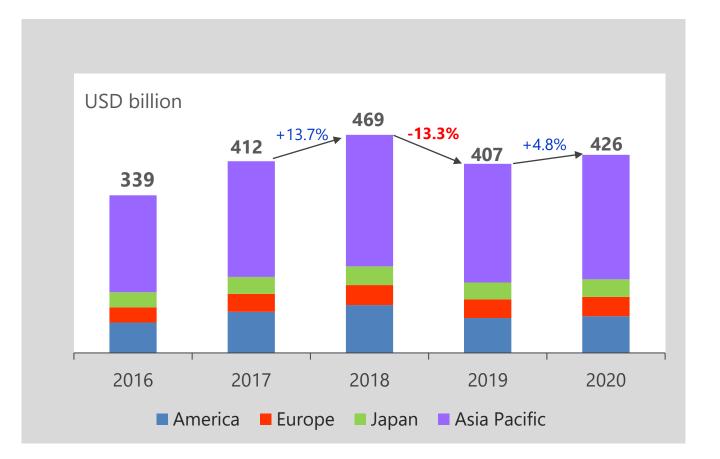


Source: IHS Markit, October 2019



Global Semiconductor Market

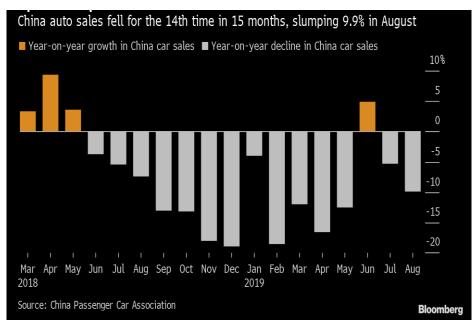
Industry is projecting a slight recovery in 2020



Source: WSTS August 2019 compiled by Walt Custer

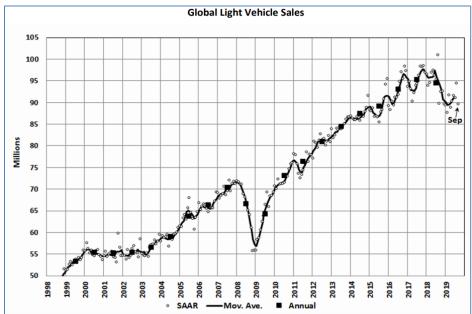


China and Global Automotive Sales



- Chinese auto sales fell for the 14th time in 15 months at -9.9% from the same period last year
- Sales of new energy vehicles (EVs and Hybrids) dropped by 33% for a third-straight month, after the government scaled back on incentives

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- Global Light Vehicle (LV) sales fell 2.7% in Sept y-o-y, while the selling rate dropped to 89.6 M units/year, from 94.4 M units/year in August.
- Significant headcount cuts across multiple car manufacturers across all regions. Some shifting workforce into IT, seeking to accelerate transition to electric Vehicles Sources: LMC Auto, Bloomberg



Financials



2019 9M Segment Updates

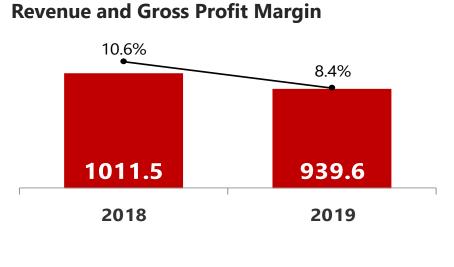
		2018	2019	Y/Y%	
A	uto	408.0	454.1	11%	
In	d	263.0	229.8	-13%	
A	ero	37.7	38.4	2%	
Co	ons	127.2	98.8	-22%	
Те	elco	99.7	75.4	-24%	
Ot	thers	75.9	43.1	-43%	
Т	OTAL	1,011.5	939.6	-7%	
Telco 10%	thers 7% 2018 Ind 26%	Auto 40%	Cons 11% Aero 49	Telco 8%	

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Auto 48%

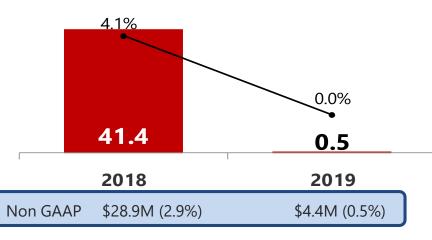
2019 9M Performance



2.7% 0.5% 26.8 4.7 2018 2019 Non GAAP \$44.4M (4.4%) \$9.9M (1.0%) **EBITDA** 4.8% 3.6% 49.0 33.7 2018 2019 Non GAAP \$67.6M (6.7%) \$34.7M (3.7%)

Operating Income

Net Income

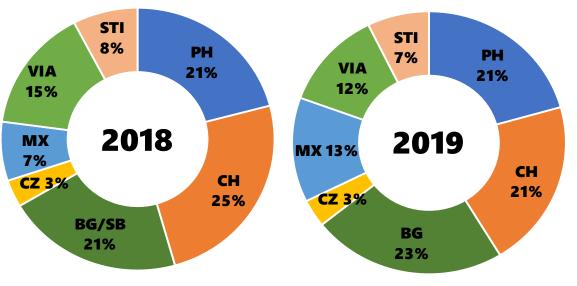


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9M Region Updates

	2018	2019	Y / Y %	CAPEX
PH	211.8	195.7	-8%	10.9
СН	250.1	196.0	-22%	6.8
BG/Serbia	212.0	218.0	3%	6.0
CZ	34.0	32.2	-5%	1.2
MX	73.6	122.1	66%	3.8
VIA	154.0	115.2	-25%	3.1
STI	77.7	69.2	-11%	2.0
TOTAL	1,011.5	939.6	-7%	34.2

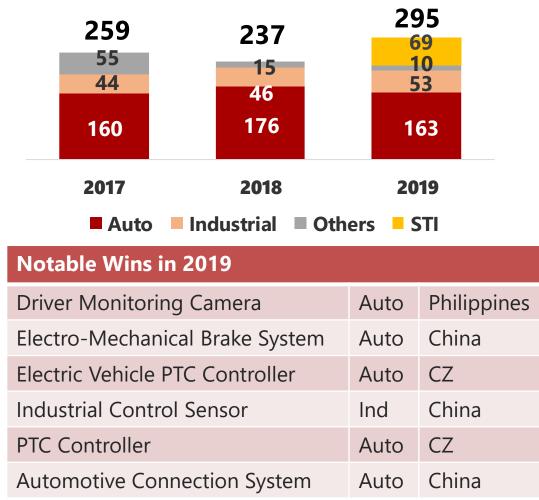


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- PH: Majority of downturn coming from automotive market and PSI's semiconductor industry
- CH: Continued softness in Chinese automotive market
- BG/Serbia: Ex-FX \$225.8M & 9% growth.
- > CZ: Ex-FX \$34.2M & 1% growth.
- MX: New project ramp up and continued clearing of backlog significantly improved revenues
- VIA: Delay in next generation computer chip rollout has impacted year to date revenues. Slowdown of automotive market has reduced orders for the segment
- STI: Upgrade of operating equipment in Hook creating some backlog in revenues expected to recover in Q4. Upcoming Brexit clarity will enable the business unit and its customers to move forward and continue to grow the aerospace and industrial sectors. Pipeline performance is strong with \$69M of wins in 2019.

IMI Group Program Wins 2019 9M: \$295M

New Program Wins



16% 7% 34%

2%

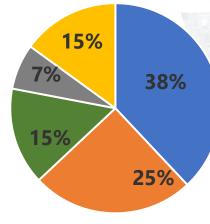
5%

Win Location - 2019



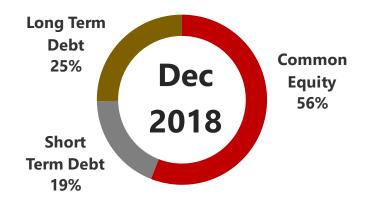
27%

Win Location - 2018

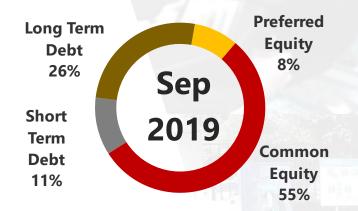


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Capital Structure



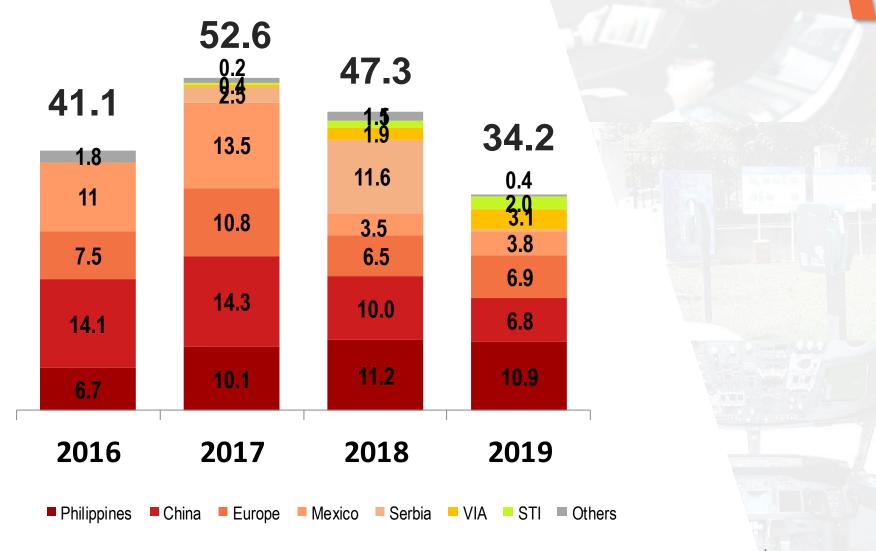
(US\$ Millions)	Dec 2018	Sep 2019
Short-Term Debt	136.3	77.5
Long-Term Debt	183.6	183.0
Total Bank Debts	319.9	260.5
Cash	108.5	98.4
Net Debt	211.4	162.1
Common Equity	400.7	387.0



Key financial ratios	Dec 2018	Sep 2019
Current ratio	1.34	1.44
Bank Debt/Equity	0.80	0.58
Book value/share (\$)	0.18	0.18
Return on common equity	13.5%	1.1%
P/E at ₱12.9 / ₱8.0	11.5	71.0

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9M CAPEX



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Key Considerations

Continued global automotive slowdown

FX volatility – Weak RMB from trade war; EUR weaker due to poor economic growth in the region

Low site utilization (Jiaxing, Serbia)

Slow moving inventory

Improvement in material prices and supply leadtimes

Upcoming clarity in Brexit situation

Healthy new project wins

Ramp up of products with next generation computer chip expected to accelerate



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